# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES

**Financial Report** 

March 31, 2019 and 2018

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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors The Woodhaven Association Sublette, Illinois

#### **Report on the Financial Statements**

We have audited the accompanying consolidated financial statements of The Woodhaven Association and Subsidiaries (the "Association"), which comprise the consolidated balance sheets at March 31, 2019 and 2018, and the related statements of consolidated income and association equity and cash flows for the years then ended and the related notes to the consolidated financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting principles used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of The Woodhaven Association and Subsidiaries as of March 31, 2019 and 2018, and the consolidated results of their operations and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States.

### **Report on Supplementary Information**

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary consolidating information on pages 22-53 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the consolidating information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

### **Disclaimer of Opinion on Required Supplementary Information**

Accounting principles generally accepted in the United States require that the information about Future Major Repairs and Replacements and the Schedule of Changes in Reserve Fund Balances on pages 18-21 be presented to supplement the consolidated financial statements. Such information, although not a part of the consolidated financial statements, is required by the Financial Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the consolidated financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the consolidated financial statements, and other knowledge we obtained during our audit of the consolidated financial statements. We did not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Sterling, Illinois June 29, 2019

Wippei LLP

## THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES

## **CONSOLIDATED BALANCE SHEETS**

March 31, 2019 and 2018

ASSETS		2019		2018
Cash on hand and in bank - restricted	\$	2,254,512	\$	2,640,278
Cash on hand and in bank - unrestricted	•	3,766,969	•	3,515,336
Interest -bearing deposits in banks		3,764,059		2,256,505
Assessments and accounts receivable, net of allowance for				, ,
uncollectible accounts of \$481,549 and \$551,117, respectively		2,296,101		2,202,668
Investment securities - restricted		1,099,541		1,099,504
Inventories		388,963		440,145
Interest receivable		14,808		6,110
Other receivables		111,447		188,719
Prepaid expenses		36,832		148,021
Property, plant and equipment, net of				
accumulated depreciation		16,343,350		16,499,582
Intangible assets, net of amortization		-		23,288
Investment in Woodhaven lots		4,996		13,127
Investment in stock		14,458		48,195
Total assets	\$	30,096,036	\$	29,081,478
LIABILITIES AND ASSOCIATION EQUITY				
Liabilities:				
Trade accounts payable	\$	203,994	\$	375,976
Deferred member assessments	Ψ	7,135,522	Ψ	7,132,638
Other deferred income		18,855		21,805
Other accrued expenses		251,736		272,499
Total liabilities		7,610,107		7,802,918
		,, -		, ,
Association equity:				
Restricted:				
Designated for future major repairs				
and replacements		10,972,398		10,176,257
Investment in fixed assets		10,271,070		10,040,422
Unrestricted		1,242,461		1,061,881
Total association equity		22,485,929		21,278,560
Total liabilities and				
association equity	\$	30,096,036	\$	29,081,478

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME AND ASSOCIATION EQUITY

For the years ended March 31, 2019 and 2018

	2019	2018
Revenue:		
Assessments	\$ 7,362,336	5 \$ 7,363,426
Net sales	2,619,490	
Commissions	225,132	2 295,254
Total revenue	10,206,958	3 10,270,239
Commissions paid	122,573	3 153,025
Cost of goods sold	1,880,983	·
Gross profit	8,203,402	2 8,244,699
Other operating revenue	551,679	· · ·
Total revenue from operations	8,755,08	8,820,050
Operating expenses	7,782,802	2 7,574,421
Net income from operations	972,279	1,245,629
Other income	235,090	) 196,353
Net income	1,207,369	9 1,441,982
Association equity, beginning of year	21,278,560	19,836,578
Association equity, end of year	\$ 22,485,929	9 \$ 21,278,560

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

For the years ended March 31, 2019 and 2018

	2019	2018
CASH FLOWS FROM OPERATING ACTIVITIES:	2019	2010
Net income	\$ 1,207,369	\$ 1,441,982
Adjustments to reconcile net income to net	Ψ 1,207,000	Ψ 1,441,502
cash from operating activities:		
Depreciation and amortization	1,541,579	1,466,711
Bad debt expense	79,433	157,848
TruServ stock redemption	33,737	107,040
Gain on the sale of assets	(16,590)	(41,038)
Change in assets and liabilities:	(10,530)	(41,030)
Change in assessments and accounts receivable	(172,866)	(67,629)
Change in inventories	51,182	26,739
Change in interest and other receivables	68,574	(38,163)
Change in prepaid expenses	111,189	(41,615)
Change in trade accounts payable	(171,982)	144,738
Change in trade accounts payable  Change in accrued expenses and deferred liabilities	(20,829)	94,185
Change in accided expenses and deterred habilities	(20,029)	34,103
Net cash flows from operating activities	2,710,796	3,143,758
CASH FLOWS FROM INVESTING ACTIVITIES:		
Proceeds from the sale of assets	51,648	44,212
Net change interest-bearing deposits in banks	(1,507,554)	(1,501,109)
Proceeds from maturity and sale of investment securities	-	_
Purchases of investment securities, net of reconciliation adjustments	(37)	(100,016)
Purchases of property and equipment	(1,388,986)	(2,348,831)
	, , , ,	
Net cash flows from investing activities	(2,844,929)	(3,905,744)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Net cash flows from financing activities	-	
Change in cash and cash equivalents	(134,133)	(761,986)
CASH AND CASH EQUIVALENTS (RESTRICTED AND UNRESTRICTED): Beginning	6,155,614	6,917,600
Ending	\$ 6,021,481	\$ 6,155,614
	. , ,	· · ·
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:		
Cash payments for:	•	•
Income taxes	\$ -	\$ -

March 31, 2019 and 2018

### (A) Nature of Business and Significant Accounting Policies:

#### Nature of business:

The Woodhaven Association (the "Association") is an Illinois corporation subject to the Declaration of Covenants made May 8, 1971, and as amended October 26, 2015. The parcels have been divided into recreational lots (campsites), commercial property or transferred to the Association as common property. At March 31, 2019 and 2018, 6,216 campsites are covered by the Declaration, of which 6,144 lots are assessable. However, included in the 6,144 assessable lots were 38 and 39 lots, respectively, which were owned by the Association and accordingly, were not assessed during the years ended March 31, 2019 and 2018. Each Owner or Owners of a campsite represent a membership of the Association, but each campsite is limited to one voting Member.

The Association is governed by a Board of Directors elected by the voting Members under the corporate by-laws. The Board has the authority to manage and control the Association's affairs, including the adoption of budgets and assessments and other financial matters.

#### Description of funds:

The following two funds have been established to account for the revenues and expenses of the Association:

<u>Unrestricted Fund</u> - The Unrestricted Fund is used to account for all financial resources except those required to be accounted for in the Restricted Fund. The Association has three unrestricted funds. The Operating Fund represents one of the Association's unrestricted funds and is used to account for the general daily operations of the Association. The other unrestricted funds are the Lot Fund which is used to account for revenues and expenses related to the acquisition and sale of Association lots; and the Water and Sewer Fund which is used to account for revenues and expenses related to the operations of the water and sewer utility systems at the Association.

As mentioned above, the lots held in the Lot Fund inventory are not assessable lots. The Board allocated unrestricted Owner assessments to the Lot fund, at a rate of eight dollars per lot at March 31, 2019 and 2018. In the Water and Sewer Fund, the Board allocated unrestricted Owner assessments at a rate of forty-four dollars per lot for water services and forty-four dollars per lot for sewer services at March 31, 2019 and 2018.

<u>Restricted Fund</u> - The Restricted Fund is used to account for Owner assessments and expenditures designated to be spent for specific purposes such as all property, plant and equipment of the Association. The primary purpose of the Fund is to account for and accumulate reserves for future repairs and replacement of the common property of the Association. Capital additions are also accounted for in the Association's Restricted Fund.

The Association experienced a tornado causing significant damage to approximately 1/3 of the property during fiscal year 2016. The Association established an internal loan obligation to its restricted reserve fund to offset the net results of the disaster recovery process as indicated in Note (C).

March 31, 2019 and 2018

### (A) Nature of Business and Significant Accounting Policies (continued):

Description of subsidiaries:

<u>Woody</u>, <u>Inc.</u> (<u>Woody</u>) is a wholly-owned subsidiary of the Association. Woody provides the Association, its respective landowners, their guests and the surrounding communities with multiple services and products that include a restaurant, grocery store, laundromat, convenience store and service area. The service area consists of a gasoline station, material yard and hardware store.

<u>Woodhaven Lakes Realty, Inc. (WLRI)</u> is a wholly-owned subsidiary of the Association. WLRI's principal business activity is to sell Woodhaven lots on behalf of the Woodhaven Association and private lot owners. WLRI also provides real estate services to members of the surrounding communities.

### Principles of consolidation:

The consolidated financial statements include the accounts of the Association as well as Woody and WLRI (the "Group"). All significant inter-company accounts and transactions have been eliminated.

#### Use of estimates:

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The allowance for doubtful accounts, method of determining fixed asset useful lives, and net realizable value of inventories are particularly subject to change in the near term.

#### Concentrations of credit risk:

Financial instruments that potentially subject the Group to concentrations of credit risk consist principally of temporary cash investments. The Group places its temporary cash investments with various local financial institutions and brokerage firms. The balances at various local financial institutions are insured by the Federal Deposit Insurance Corporation. At March 31, 2019 and 2018, \$159,038 and \$613,401, respectively, of the cash balance in financial institutions were uninsured or under collateralized.

March 31, 2019 and 2018

### (A) Nature of Business and Significant Accounting Policies (continued):

### Revenue recognition:

<u>The Woodhaven Association</u> - Financial statements are prepared on the accrual basis of accounting, which recognizes revenue, other than member assessments, when it is earned or due, and expenses when they are incurred. For March 31, 2019 and 2018, property owners had two payment options to choose from. The first option was full payment on or before March 31<sup>st</sup> in each year respectively. Property owners choosing this option received a discount of \$30 on lots with sewer service and \$25 on lots without sewer. The second option was an installment plan requiring that 50% of the assessment be paid by March 31<sup>st</sup>, 25% by May 31<sup>st</sup>, and 25% by July 31<sup>st</sup> in each year respectively. Provisions are made for the estimated amount of uncollectible accounts, of which the amount applicable to future assessments is deducted from deferred member assessments. Amounts billed for late fees and lien costs are recognized as revenue when billed.

<u>Woody, Inc.</u> - Financial statements reflect the accrual method of accounting, whereby revenues are reported as earned and expenses are reported as incurred. Accounts receivable are principally derived from service area sales and provisions are made for estimated uncollectible accounts under the reserve method of accounting for bad debts.

<u>Woodhaven Lakes Realty, Inc.</u> - Financial statements reflect the accrual method of accounting, whereby revenues are reported as earned and expenses are reported as incurred.

#### Cash flows:

The Group considers its cash and cash equivalents to be cash on hand and in bank for both restricted and unrestricted accounts. The investment securities are not included as cash equivalents as the original maturity dates are generally in excess of three months.

#### Investment securities:

The Association's investment securities consist of U.S. Government Agency Obligations and are classified as held-to-maturity. The Association has both the intent and ability to hold these investments to maturity regardless of changes in market conditions, liquidity needs or changes in general economic conditions. These securities are carried at cost adjusted for amortization of premium and accretion of discount, computed by the straight-line method over their contractual lives. The Association buys all investment securities in anticipation of holding them until maturity and their operations historically have shown that liquidity needs can be accurately predicted; therefore, all investment securities have been classified as held-to-maturity.

#### Interest-bearing deposits in banks:

The Group's interest-bearing deposits in banks consist of certificates of deposits with financial institutions with a maturity date from purchase of 90 days or more. Certificates of deposit with a maturity date from purchase of less than 90 days are classified as cash equivalents, if applicable. There were no certificates of deposit classified as cash equivalents at March 31, 2019 and 2018.

March 31, 2019 and 2018

## (A) Nature of Business and Significant Accounting Policies (continued):

#### Inventories:

<u>The Woodhaven Association</u> - Inventories consist of Woodhaven lots held for re-sale. Substantially all lots were acquired by purchase through delinquent tax auctions or were deeded to the Association in lieu of foreclosure. As of March 31, 2019 and 2018, inventories are stated at the lower of cost or net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion, disposal, and transportation.

<u>Woody, Inc.</u> - Inventories are stated at cost which is not materially different from market, and are valued using the first-in, first-out and moving average pricing methods.

#### Depreciation:

<u>The Woodhaven Association</u> – For financial reporting purposes, depreciation of buildings, building additions and improvements to land is computed principally under the straight-line method ranging from 3 to 40 years. Also for financial reporting purposes, depreciation of vehicles and furniture and equipment is computed under accelerated or straight-line methods ranging from 2 to 25 years. For income tax purposes depreciation is computed using Federal statutory tax methods ranging from 3 to 39 years.

Maintenance and repairs of property and equipment are charged to operations and major improvements are capitalized. Upon retirement, sale or other disposition of property and equipment, the cost and accumulated depreciation are eliminated from the accounts and gain or loss is included in the operations of the Restricted Fund.

Property, plant, and equipment are assessed at least annually for impairment and any such impairment would be recognized in the period identified. Common property and equipment are stated on the basis of historical cost. The Association's threshold to capitalize new assets is set at \$5,000.

### Inter-fund eliminations:

<u>The Woodhaven Association</u> – Inter-fund eliminations have been provided for transactions occurring between the Operating Fund and the Restricted Fund.

March 31, 2019 and 2018

## (A) Nature of Business and Significant Accounting Policies (continued):

#### Income taxes:

Deferred taxes are provided on a liability method whereby deferred tax assets are recognized for deductible temporary differences and operating loss and tax credit carry forwards and deferred tax liabilities are recognized for taxable temporary differences. Temporary differences are the differences between the reported amounts of assets and liabilities and their tax bases. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized. Deferred tax assets and liabilities are adjusted for the effects of changes in tax laws and rates on the date of enactment. No deferred taxes were recorded at March 31, 2019 and 2018.

Generally accepted accounting principles prescribe a recognition threshold and measurement attribute for the consolidated financial statement recognition and measurement of tax positions taken or expected to be taken in tax returns. The Association has determined that it does not have any significant risks related to income tax expense and therefore no amounts were reserved for uncertain tax positions at March 31, 2019 and 2018.

#### Subsequent Events:

The Association has evaluated subsequent events through June 29, 2019, which is the date these consolidated financial statements were available to be issued.

### (B) <u>Investment Securities</u>:

The following tables reflect the amortized cost and approximate fair value of securities at March 31:

	2019				
Held-to-Maturity	Amortized Cost	Gro Unrea Gai	lized	Gross Unrealized (Losses)	Approximate Fair Value
U.S. Federal agencies	\$1,099,541	\$	-	(\$7,902)	\$1,091,639

	2018				
Held-to-Maturity	Amortized Cost	Gro Unrea Gai	lized	Gross Unrealized (Losses)	Approximate Fair Value
U.S. Federal agencies	\$1,099,504	\$	-	(\$22,268)	\$1,077,236

March 31, 2019 and 2018

## (B) <u>Investment Securities (continued)</u>:

The amortized cost and approximate fair value of securities at March 31, 2019 by contractual maturity are shown below:

Held-to-Maturity	Amortized Cost	Approximate Fair Value
Due in one year or less	\$ -	\$ -
Due after one year through five years	700,075	695,765
Due after five years through ten years	399,466	395,874
Due after ten years	<u> </u>	<u> </u>
	\$1,099,541	\$1,091,639

The following tables show the fair value and the unrealized losses aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position, at March 31:

	Less	2019 Less than 12 Months 12 Months or More To					tal	
	Fai Valu	-	Unreali Los:		Fair Value	Unrealized Loss	Fair Value	Unrealized Loss
Federal agencies	\$	-	\$	-	\$1,099,541	(\$7,902)	\$1,091,639	(\$7,902)

At March 31, 2019, the Association had no securities in an unrealized loss position for less than 12 months and seven securities in an unrealized loss position for 12 months or more.

			20	018		
	Less than	12 Months	12 Month	s or More	То	otal
	Fair Value	Unrealized Loss	Fair Value	Unrealized Loss	Fair Value	Unrealized Loss
Federal agencies	\$98,611	(\$1,368)	\$978,625	(\$20,900)	\$1,077,236	(\$22,268)

At March 31, 2018, the Association had one security in an unrealized loss position for less than 12 months and six securities in an unrealized loss position for 12 months or more.

March 31, 2019 and 2018

## (C) Long Term Debt:

The Association's detailed financial statements include an internal loan obligation due to its restricted reserve fund from the purchase of the water and sewer system assets in 2008. On March 31, 2018, this loan obligation reported a balance of \$4,884,217. A principal and interest payment of \$348,225 was applied against this obligation and the outstanding balance on March 31, 2019 is reported at \$4,731,361. Terms and conditions apply a 4% fixed rate to the outstanding balance, which is scheduled over an amortization period ending on April 1, 2038.

In 2015 a tornado caused significant damage to approximately 1/3 of the property. Substantial costs for clean-up and restoration have occurred resulting in an internal loan obligation. On March 31, 2018, this obligation reported a balance of \$1,577,963. A principal and interest payment of \$262,656 was applied against this obligation on April 1, 2018. The Association also applied surplus funds of \$58,114 to the principal balance. The outstanding balance on March 31, 2019 is reported at \$1,320,312. Terms and conditions apply a 4% fixed rate to the outstanding balance, which is scheduled over an amortization period ending on April 1, 2022.

All entries associated with the internal loan obligations are eliminated through the principles of consolidation.

### (D) Pension Plan:

The Association maintains a qualified 401-K defined contribution pension plan, which by law is required to cover all qualifying employees. To be eligible, an employee must be at least twenty-one years of age with at least one year of service. In addition, the employee must complete 1,000 hours of service per year to become and maintain eligibility in the plan.

The Association is required to contribute 3% of each participant's compensation during the plan year. In addition, the Association will match an additional 2% contributed by each participant up to a maximum total employer contribution of 5% of the participant's compensation. During the fiscal years ended March 31 the respective entities contributed and charged to expense the following amounts:

	2019	2018
The Woodhaven Association	\$ 101,140	\$ 101,654
Woody, Inc.	12,245	12,327
Woodhaven Lakes Realty, Inc.	4,635	6,585
	\$ 118,020	\$ 120,567

### (E) Contingencies and Commitments:

Propane sold by Woody Inc. is subject to price fluctuations. Woody Inc. attempts to stabilize the cost of this product to the extent possible by covering a portion of estimated future sales with purchase contracts at firm prices. At March 31, 2019 and 2018, the aggregate unrecorded purchase commitments under contract totaled \$75,333 and \$81,700 respectively.

March 31, 2019 and 2018

## (F) <u>Investment in Property, Plant and Equipment</u>:

Investment in property, plant and equipment is as follows at March 31:

	2019				
	Cost	Accumulated Depreciation	Net Book Value		
Land	\$ 536,306		\$ 536,306		
Grounds	1,575,384	\$ 1,151,059	424,325		
Roads and parking lots	4,739,701	3,421,002	1,318,699		
Lakes	1,896,303	1,112,020	784,283		
Pools and courts	1,724,267	1,446,360	277,907		
Vehicles	1,268,131	953,237	314,894		
Furniture and equipment	3,707,167	3,047,930	659,237		
Buildings and improvements	10,267,681	5,814,507	4,453,174		
Water and sewer system assets	11,251,135	3,676,610	7,574,525		
	\$ 36,966,075	\$ 20,622,725	\$ 16,343,350		

			2018		
		Cost	Accumulated Depreciation		Net Book Value
Land	\$	535,968		\$	535,968
Grounds	•	1,416,263	\$ 1,080,523	•	335,740
Roads and parking lots		4,739,700	3,204,087		1,535,613
Lakes		1,826,210	1,053,281		772,929
Pools and courts		1,730,012	1,367,761		362,251
Vehicles		1,157,763	921,267		236,496
Furniture and equipment		3,666,647	2,953,843		712,804
Buildings and improvements		9,856,335	5,761,082		4,095,253
Water and sewer system assets		11,288,461	3,375,933		7,912,528
	\$	36,217,359	\$ 19,717,777	\$	16,499,582

Total depreciation expense for the years ending March 31, 2019 and 2018 was \$1,518,291 and \$1,396,848, respectively.

Included in the land cost for 2019 and 2018 are lots, which the Association owns, and are recorded in the Lot Fund. These lots are held for the camp coast-to-coast program as well as for promotional purposes and therefore are not primarily "held for sale". The balance of these lots for the years ending March 31, 2019 and 2018 was \$20,607 and \$20,268, respectively.

March 31, 2019 and 2018

### (F) <u>Investment in Property, Plant and Equipment (continued)</u>:

The Association is responsible for preserving and maintaining the common properties. In conformity with industry practice, the Association recognizes the following common property as assets:

- a) Common personal property.
- b) Common real property to which it has title and that it can dispose of for cash while retaining the proceeds or that is used to generate significant cash flows from members or nonmembers on the basis of usage.

The buildings and improvements balance for 2019 and 2018 includes common property transferred to the Association by the Developer for \$1. The common property includes open land, several lakes, roads, buildings and improvements.

In fiscal year 2018-2019 the Association secured contracts and initiated projects to make improvements to the True Value Service Center and General Store / Restaurant. Costs incurred for the True Value Service Center renovations were approximately \$350,000, which are recorded as construction in progress in property, plant and equipment. The Association plans to complete this project in fiscal year 2019-2020 for additional costs estimated at approximately \$125,000. Costs incurred for the General Store / Restaurant renovations were approximately \$48,000, which are recorded as construction in progress in property, plant and equipment. The Association also plans to complete this project in fiscal year 2019-2020 for additional costs estimated at approximately \$28,000.

#### (G) Income Taxes:

As a membership organization, the Association is subject to corporate federal and state income taxes. For purposes of determining taxable income, assessments restricted for capital expenditures may not be subject to taxation. The Association is generally taxed on non-membership income after deducting direct and allowable expenses on a reasonable and consistent basis. Membership income can be exempt from taxation if certain elections are made.

For federal income tax purposes the Association files a consolidated tax return with its wholly owned subsidiaries. For state income tax purposes the Association files as a unitary business with its wholly owned subsidiaries.

During the years ended March 31, 2019 and 2018, the consolidated Group incurred tax losses for both federal and state income tax purposes. Consequently, no tax liabilities have been reflected in the 2019 and 2018 financial statements for federal and state tax purposes on a consolidated basis.

As of March 31, 2019, the consolidated Group has unused net operating loss carry-forwards of \$4,177,774 for federal tax purposes and \$4,555,533 for state tax purposes.

March 31, 2019 and 2018

## (G) <u>Income Taxes (continued)</u>:

The following net operating losses are available for reduction of future federal tax liabilities:

Carry-forwards Expire March 31,	Net Operating Loss
·	
2020	\$51,450
2022	9,748
2023	59,747
2024	131,389
2025	125,234
2026	74,587
2027	90,399
2028	44,376
2029	178,021
2030	184,132
2031	263,452
2032	309,320
2033	331,860
2034	337,024
2035	365,396
2036	389,484
2037	409,050
2038	419,475
Total losses subject to expiration	3,774,144
The following losses may be carried forward indefinitely under the Tax Cuts Jobs Acts of 2017 (TCJA):	
March 31, 2019	403,630
Total net operating loss carryovers	\$4,177,774

Pursuant to the TCJA, loss usage in any carryover year after March 31, 2018 is limited to 80% of taxable income.

The Group also has unused Code Section 277 carryovers for federal and state tax purposes of \$8,478,601 to offset future membership income.

All deferred tax assets recognized on the above carry-forwards have been eliminated by a valuation allowance under current accounting standards.

March 31, 2019 and 2018

### (H) <u>Future Major Repairs and Replacements</u>:

The Association's governing documents require that funds be accumulated for future major repairs and replacements. Accumulated funds are held in separate savings accounts and are generally not available for expenditures for normal operations. The Association has two separate reserves for its capital assets; one for the water and sewer system assets, and one for all of the remaining Association owned assets.

The Association conducted studies to estimate the remaining useful lives and the replacement costs of the components of common property and used this information to estimate future costs. The total actual reserve at March 31, 2019 amounted to \$10,972,235; \$2,221,000 for water and sewer system reserve fund, and \$8,751,235 for the Association reserve fund. On March 31, 2018 total reserves amounted to \$10,176,257; \$2,090,000 for the water and sewer system reserve fund, and \$8,086,257 for the Association reserve fund.

Actual expenditures may vary from estimated future expenditures and the variations may be material, amounts accumulated in the replacement fund may not be adequate to meet all future needs for major repairs and replacements. If additional funds are needed, the Association has the right, subject to Board of Director's approval, to increase regular assessments, pass special assessments, borrow funds, or delay major repairs and replacements until funds are available

### (I) Owners' Assessments:

Annual assessments to Owners for fiscal year ended March 31, 2019 were \$1,230 on lots with sewer service and \$1,105 on lots without sewer service. Of those amounts, \$384 of the sewer lot assessment and \$303 of the non-sewer lot assessments were designated to the restricted fund. The annual assessment to Owners for fiscal year ended March 31, 2018 was \$1,230 on lots with sewer service and \$1,105 on lots without sewer service. Of those amounts, \$392 of the sewer lot assessments and \$311 of the non-sewer lot assessments were designated to the restricted fund.

The annual budget and assessments of Owners are established and approved by the board of directors. The Association retains excess operating funds at the end of the operating year, if any, for use in the future operating periods.

March 31, 2019 and 2018

### (J) <u>Assessments Receivable</u>:

The Association's policy is to inactivate the passes and deny access to the property owners whose assessments are in arrears and therefore considered delinquent. At March 31, 2019, the Association had assessments receivable, including late fees and fines, of \$2,723,016, of which \$340,834 were delinquent. Based on historical loss experience, it is the opinion of the Board of Directors that certain accounts will become uncollectible, and, accordingly \$480,549 has been recorded as allowance for uncollectible accounts.

At March 31, 2018, the Association had assessments receivable, including late fees and fines, of \$2,710,258, of which \$373,204 were delinquent. Based on historical loss experience, it was the opinion of the Board of Directors that certain accounts will become uncollectible, and, accordingly \$550,867 has been recorded as allowance for uncollectible accounts.

### (K) Acquired Intangible Assets:

Two intangible assets were included with the purchase of water and sewer system utilities. The Association evaluated the intangible assets that were acquired in the business combination to assess their useful lives and any impairment to their carrying value.

The following is a summary of the intangible assets at March 31:

March 31, 2019	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Intangible assets with determinable lives:			
Franchises	\$23,231	\$23,231	\$0
Customer relationships	675,384	675,384	0
Total intangible assets	\$698,615	\$698,615	\$0
	Gross		Net
March 31, 2018	Carrying Amount	Accumulated Amortization	Carrying Amount
March 31, 2018 Intangible assets with determinable lives:			
,			
Intangible assets with determinable lives:	Amount	Amortization	Amount

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SUPPLEMENTARY INFORMATION ON FUTURE MAJOR REPAIRS AND REPLACEMENTS – ASSOCIATION ASSETS

March 31, 2019 and 2018 (Unaudited)

The Association conducted studies to estimate the remaining useful lives and the future replacement costs of the components of common property. The estimates were based on future estimated replacement costs, as well as the current condition of the assets. During the year ended March 31, 2019, the studies were reviewed and updated by the Association to reflect modifications in estimated remaining useful lives and future replacement costs. Funding requirements consider an annual inflation rate of 4% and interest earned of 5%, net of taxes, on amounts funded for future major repairs and replacements.

The following tables, as well as the tables on page 19, are based on the study of the Association assets and presents significant information about the components of common property in the Association reserve fund described in Note (H).

March 31, 2019

Components	Estimated Estimated Remaining Future Useful Replacement Lives (Years) Costs		Year Ending March 31, 2019 Funding Requirement	Components Of Fund Balance at March 31, 2019	
Vehicles	1-26	\$ 1,630,621	\$ 197,043	\$ 271,654	
Furniture and					
Equipment	1-24	4,856,692	679,250	866,399	
Grounds	1-18	1,971,069	254,205	296,727	
Buildings	1-59	75,021,681	826,947	4,698,436	
Roads	1-19	8,261,220	461,062	1,303,200	
Lakes	1-27	3,102,942	314,256	523,947	
Pools and courts	1-36	7,688,677	230,928	790,872	
Professional services		29,123	30,412	<u> </u>	
		\$ 102,562,025	\$ 2,994,103	\$ 8,751,235	

March 31, 2018

Components	Estimated Remaining Useful Lives (Years)	Estimated Future Replacement Costs	Year Ending March 31, 2018 Funding Requirement	Components Of Fund Balance at March 31, 2018
Vehicles	1-9	\$ 1,614,696	\$ 222,857	\$ 228,921
Furniture and				
Equipment	1-18	4,689,845	668,393	875,295
Grounds	1-19	1,796,912	346,368	343,535
Buildings	1-54	75,254,256	817,974	4,518,293
Roads	2-19	7,075,602	402,003	864,639
Lakes	1-23	3,090,070	266,817	461,509
Pools and courts	1-36	7,686,785	205,762	794,065
Professional services		28,384	29,485	<u> </u>
		\$ 101,236,550	\$ 2,959,659	\$ 8,086,257

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULE OF CHANGES IN RESERVE FUND BALANCES ASSOCIATION ASSETS

March 31, 2019 and 2018 (Unaudited)

Components	Of	mponents Beginning nd Balance		Additions to Fund		Charges to Fund	Components of Ending und Balance
Vehicles	\$	228,921	\$	116,311	\$	73,578	\$ 271,654
Furniture and Equipment		875,295		159,046		167,942	866,399
Grounds		343,535		112,313		159,121	296,727
Buildings	4,	518,293		805,962		625,819	4,698,436
Roads		864,639		438,561		-	1,303,200
Lakes		461,509		148,666		86,228	523,947
Pools and courts		794,065		310		3,503	790,872
Professional services		-		8,000		8,000	-
	\$ 8,	086,257	\$ 1	,789,169	\$ 1	1,124,191	\$ 8,751,235

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Components	Components Of Beginning Fund Balance	<b>Additions</b>	Charges to Fund	Components of Ending Fund Balance
Vehicles	\$ 293,248	\$ 167,721	\$ 232,048	\$ 228,921
Furniture and Equipment	874,627	246,569	245,901	875,295
Grounds	320,214	98,000	74,679	343,535
Buildings	4,720,337	532,866	734,910	4,518,293
Roads	1,091,711	401,022	628,094	864,639
Lakes	517,462	193,117	249,070	461,509
Pools and courts	793,504	141,866	141,305	794,065
Professional services	<u>-</u>	7,378	7,378	-
	\$ 8,611,103	\$ 1,788,539	\$ 2,313,385	\$ 8,086,257

Using the Association assets reserve balance and estimated future replacement costs, the Association has estimated that for the fiscal year ending March 31, 2020, the required assessment for 100% funding would be \$2,994,103. The Board of Directors has approved to assess, in fiscal year ended 2020, 40% of the amount recommended by the study. Accordingly, approximately \$1,191,680 of assessments has been included in the fiscal year 2020 budget. Based on projected expenditures and the above assessment level for fiscal year ended 2020, Association asset reserves are projected to total approximately 81% of the study's recommended reserves at March 31, 2020.

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SUPPLEMENTARY INFORMATION ON FUTURE MAJOR REPAIRS AND REPLACEMENTS – WATER AND SEWER SYSTEM ASSETS

March 31, 2019 and 2018 (Unaudited)

The following tables, as well as the tables on page 21, are based on the study of the water and sewer system assets and presents significant information about the components of common property in the water and sewer system reserve fund described in Note (H).

March 31, 2019

Components	Estimated Estimated Remaining Future Useful Replacement omponents Lives (Years) Costs		Year Ending March 31, 2019 Funding Requirement	Components Of Fund Balance at March 31, 2019		
Vehicles Furniture and	6-10	\$ 190,005	\$ 18,061	\$ 9,787		
Equipment	1-24	1,379,907	145,469	87,599		
Buildings and Plant	6-46	3,105,277	57,480	209,268		
Lift Stations Treatment and	19-38	8,486,945	88,606	453,569		
Disposal	1-34	7,340,345	202,954	545,832		
Water System Mains, Manholes	2-34	11,361,494	283,139	914,945		
and Hydrants	1-1	58,340	60,619	-		
Professional services		28,014	31,237	-		
		\$ 31,950,327	\$ 887,565	\$ 2,221,000		

March 31, 2018

Components	Estimated Estimat Remaining Future Useful Replacen nponents Lives (Years) Costs		Year Ending March 31, 2018 Funding Requirement	Components Of Fund Balance at March 31, 2018	
Vehicles Furniture and	1-3	\$ 160,800	\$ 104,433	\$ 27,794	
Equipment	1-24	1,276,952	134,577	91,206	
Buildings and Plant	7-47	3,105,107	53,523	187,883	
Lift Stations Treatment and	1-39	8,504,514	88,870	410,172	
Disposal	1-35	6,878,334	303,262	515,021	
Water System Mains, Manholes	2-35	11,521,215	347,867	857,924	
and Hydrants	1-1	82,711	85,979	-	
Professional services		28,014	31,237	<u>-</u>	
		\$ 31,557,647	\$ 1,149,748	\$ 2,090,000	

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULE OF CHANGES IN RESERVE FUND BALANCES WATER AND SEWER SYSTEM ASSETS

March 31, 2019 and 2018 (Unaudited)

March 31, 2019

Components	Of	mponents Beginning nd Balance	Additions to Fund	Charges to Fund		omponents of Ending und Balance
Vehicles	\$	27,794	\$ 60,826	\$ 78,833	\$	9,787
Furniture and Equipment		91,206	72,760	76,367		87,599
Buildings and Plant	1	87,883	21,385	-		209,268
Lift Stations	4	110,172	60,283	16,886		453,569
Treatment and Disposal	5	515,021	181,820	151,009		545,832
Water System	8	357,924	64,539	7,518		914,945
Mains, Manholes and Hydrants		-	32,965	32,965		-
Professional services		-	3,490	3,490		-
	\$ 2,	090,000	\$ 498,068	\$ 367,068	\$ 2	2,221,000

March 31, 2018

Components	Compor Of Begir Fund Ba	nning Additions	Charges to Fund	Components of Ending Fund Balance
Vehicles	\$ 27,1°	78 \$ 616	\$ -	\$ 27,794
Furniture and Equipment	83,5	53 17,178	9,525	91,206
Buildings and Plant	156,2	18 31,665	-	187,883
Lift Stations	288,99	93 121,179	-	410,172
Treatment and Disposal	428,29	98 86,723	-	515,021
Water System	713,69	92 145,633	1,401	857,924
Mains, Manholes and Hydrants		- 88,407	88,407	-
Professional services		- 7,371	7,371	-
	\$ 1,697,9	32 \$ 498,772	\$ 106,704	\$ 2,090,000

Using the water and sewer system assets reserve balance and estimated future replacement costs, the Association has estimated that for the fiscal year ending March 31, 2020, the required assessment for 100% funding would be \$887,565. The Board of Directors has approved to assess, in fiscal year ended 2020, 58% of the amount recommended by the study. Accordingly, approximately \$512,600 of assessments has been included in the fiscal year 2020 budget. Based on projected expenditures and the above assessment level for fiscal year ended 2020, water and sewer system asset reserves are projected to total approximately 82% of the study's recommended reserves at March 31, 2020.

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES DETAILS OF CONSOLIDATED BALANCE SHEET

March 31, 2019

ASSETS	The Woodhaver Association		oody, Inc.	oodhaven Lakes ealty, Inc.	Eli	minations	Co	onsolidated
Cash on hand and in bank	\$ 5,379,58	9 \$	494,365	\$ 147,527			\$	6,021,481
Interest -bearing deposits in banks	3,631,37		76,231	56,449				3,764,059
Assessments and accounts receivable, ne	et							
of allowance for uncollectible accounts	2,248,68		63,436		\$	(16,020)		2,296,101
Inter-company accounts receivable	13,88					(13,886)		-
Investment securities	1,099,54	1						1,099,541
Inventories		_	388,963					388,963
Interest receivable	14,71			92				14,808
Other receivables	100,44		11,006					111,447
Prepaid expenses	18,41	5	18,417					36,832
Property, plant and equipment,	40.040.05	_						40 040 050
net of accumulated depreciation	16,343,35	J						16,343,350
Intangible assets, net of amortization Investment in Woodhaven lots	4.00	-						4 006
Investment in stock	4,99	0	14,458					4,996 14,458
Investment in stock Investment in subsidiaries	1,168,60	0	14,430		,	(1,168,608)		14,436
Investment in subsidiaries	1,100,00	3			(	(1,100,000)		
Total assets	\$ 30,023,60	6 \$	1,066,876	\$ 204,068	\$ (	(1,198,514)	\$	30,096,036
LIABILITIES								
Trade accounts payable	\$ 192,27	6 \$	23,864	\$ 3,874	\$	(16,020)	\$	203,994
Inter-company accounts payable	,	•	4,877	9,009		(13,886)	•	, -
Deferred member assessments	7,135,52	2		·		, , ,		7,135,522
Other deferred income	18,85	5						18,855
Other accrued expenses	191,02	4	39,345	21,367				251,736
Total liabilities	7,537,67	7	68,086	34,250		(29,906)		7,610,107
EQUITY	, ,		,	•		, ,		
EQUIT								
Common stock			1,000	1,000		(2,000)		_
Additional paid in capital			866,114	74,986		(941,100)		_
Retained earnings			131,676	93,832		(225,508)		-
Association equity:			,			(===,===)		
Restricted:								
Designated for future major								
repairs and replacements	10,972,39	8						10,972,398
Investment in fixed assets	10,271,07	0						10,271,070
Unrestricted	1,242,46	1						1,242,461
Total equity	22,485,92	9	998,790	169,818	(	(1,168,608)		22,485,929
Total liabilities and equity	\$ 30,023,60	6 \$	1,066,876	\$ 204,068	\$ (	(1,198,514)	\$	30,096,036

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES DETAILS OF CONSOLIDATED BALANCE SHEET

March 31, 2018

		iviaio	11 0	1, 2010						
ASSETS		The Voodhaven	W	loody, Inc.		oodhaven Lakes ealty, Inc.	E	liminations	C	onsolidated
Cash on hand and in bank	Ф	5,568,022	\$	385,054	\$	202 520			\$	6 155 614
Cash on hand and in bank Interest -bearing deposits in banks	\$	2,125,509	Ф	75,217	Ф	202,538 55,779			Ф	6,155,614 2,256,505
Assessments and accounts receivable, net		2,123,309		73,217		55,779				2,230,303
of allowance for uncollectible accounts		2,167,385		45,915			\$	(10,632)		2,202,668
Inter-company accounts receivable		17,912		45,915			Ψ	(17,912)		2,202,000
Investment securities		1,099,504						(17,912)		1,099,504
Investment securities		1,099,304		440,145						440,145
Interest receivable		6,059		440,143		51				6,110
Other receivables		140,267		48,452		31				188,719
Prepaid expenses		128,183		19,838						148,021
Property, plant and equipment,		120, 103		19,030						140,021
net of accumulated depreciation		16,499,582								16,499,582
Intangible assets, net of amortization		23,288								23,288
Investment in Woodhaven lots		13,127								13,127
Investment in stock		13,127		48,195						48,195
Investment in subsidiaries		1,193,177		40,193				(1,193,177)		40,193
Investment in subsidiaries		1,193,177						(1,193,177)		
Total assets	\$	28,982,015	\$	1,062,816	\$	258,368	\$	(1,221,721)	\$	29,081,478
LIABILITIES										
Trade accounts payable	\$	362,476	\$	17,531	\$	6,601	\$	(10,632)	\$	375,976
Inter-company accounts payable				4,544		13,368		(17,912)		-
Deferred member assessments		7,132,638								7,132,638
Other deferred income		21,805								21,805
Other accrued expenses		186,536		39,668		46,295				272,499
Total liabilities		7,703,455		61,743		66,264		(28,544)		7,802,918
EQUITY										
Common stock				1,000		1,000		(2,000)		-
Additional paid in capital				866,114		74,986		(941,100)		-
Retained earnings				133,959		116,118		(250,077)		-
Association equity:										
Restricted:										
Designated for future major										
repairs and replacements		10,176,257								10,176,257
Investment in fixed assets		10,040,422								10,040,422
Unrestricted		1,061,881								1,061,881
Total equity		21,278,560		1,001,073		192,104		(1,193,177)		21,278,560
Total liabilities and equity	\$	28,982,015	\$	1,062,816	\$	258,368	\$	(1,221,721)	\$	29,081,478
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# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES DETAILS OF CONSOLIDATED STATEMENT OF INCOME AND ASSOCIATION EQUITY

	The Woodhaven		Woodhaven Lakes		
	Association	Woody, Inc.	Realty, Inc.	Eliminations	Consolidated
Revenue:					
Assessments	\$ 7,362,336				\$ 7,362,336
Net sales		\$ 2,785,600		\$ (166,110)	2,619,490
Commissions			\$ 225,132		225,132
Total revenue	7,362,336	2,785,600	225,132	(166,110)	10,206,958
Commissions paid			122,573		122,573
Cost of goods sold		1,880,983			1,880,983
Cross profit not revenue	7 262 226	004.617	102 550	(166 110)	9 202 402
Gross profit - net revenue Other operating revenue	7,362,336 517,706	904,617 22,238	102,559 28,920	(166,110) (17,185)	8,203,402 551,679
Other operating revenue	317,700	22,230	20,920	(17,103)	331,079
Total revenue from operations	7,880,042	926,855	131,479	(183,295)	8,755,081
Operating expenses	7,037,851	819,869	108,377	(183,295)	7,782,802
Income from operations	842,191	106,986	23,102	-	972,279
Other income	228,147	5,731	1,212		235,090
Equity in subsidiaries, income:					
Woody, Inc.	112,717			(112,717)	-
Woodhaven Lakes Realty, Inc.	17,714			(17,714)	-
Total equity in subsidiaries, income	130,431	-	-	(130,431)	-
Income before provision for					
income taxes	1,200,769	112,717	24,314	(130,431)	1,207,369
Provision for income tax benefit (expense)	6,600	-	(6,600)		-
Net income	1,207,369	112,717	17,714	(130,431)	1,207,369
Retained earnings					
beginning of year		133,959	116,118	(250,077)	-
Dividend to parent company		(115,000)	(40,000)	155,000	_
Dividend to parent company		(113,000)	(40,000)	100,000	-
Association equity, beginning of year	21,278,560				21,278,560
Retained earnings					
end of year		\$ 131,676	\$ 93,832	\$ (225,508)	
Association equity, end of year	\$ 22,485,929				\$ 22,485,929

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES DETAILS OF CONSOLIDATED STATEMENT OF INCOME AND ASSOCIATION EQUITY

	The /oodhaven ssociation	W	oody, Inc.		oodhaven Lakes ealty, Inc.	FII	minations	Consolidated		
Revenue:	 33001811011	***	Jouy, IIIC.	110	aity, iiic.		IIIIIations		nisonuateu	
Assessments	\$ 7,363,426							\$	7,363,426	
Net sales		\$	2,757,376			\$	(145,817)		2,611,559	
Commissions				\$	295,254				295,254	
Total revenue	7,363,426		2,757,376		295,254		(145,817)		10,270,239	
Commissions paid					153,025				153,025	
Cost of goods sold			1,872,515						1,872,515	
Gross profit - net revenue	7,363,426		884,861		142,229		(145,817)		8,244,699	
Other operating revenue	543,270		12,690		36,860		(17,469)		575,351	
Total revenue from operations	7,906,696		897,551		179,089		(163,286)		8,820,050	
Operating expenses	6,825,260		785,132		127,315		(163,286)		7,574,421	
Income from operations	1,081,436		112,419		51,774		-		1,245,629	
Other income	190,711		4,684		958				196,353	
Equity in subsidiaries, income:										
Woody, Inc.	117,103						(117,103)		-	
Woodhaven Lakes Realty, Inc.	41,125						(41,125)		-	
Total equity in subsidiaries, income	158,228		-		-		(158,228)		-	
Income before provision for										
income taxes	1,430,375		117,103		52,732		(158,228)		1,441,982	
Provision for income tax benefit (expense)	11,607		-		(11,607)				-	
Net income	1,441,982		117,103		41,125		(158,228)		1,441,982	
Retained earnings										
beginning of year			141,856		104,993		(246,849)		-	
Dividend to parent company			(125,000)		(30,000)		155,000		-	
Association equity, beginning of year	19,836,578		-		-				19,836,578	
Retained earnings end of year		\$	133,959	\$	116,118	\$	(250,077)			
Association equity, end of year	\$ 21,278,560	_					_	\$	21,278,560	

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES DETAILS OF CONSOLIDATED STATEMENT OF CASH FLOWS

	The Woodhaven Association	Woody, Inc.	Woodhaven Lakes Realty, Inc.	Eliminations	Consolidated
CASH FLOWS FROM OPERATING	ASSOCIATION	woody, me.	rearry, me.	Lillimations	Consolidated
ACTIVITIES:					
Net income	\$ 1,207,369	\$ 112,717	\$ 17,714	\$ (130,431)	\$ 1,207,369
Adjustments to reconcile net income				,	
to net cash from					
operating activities:					
Depreciation and amortization	1,541,579				1,541,579
Bad debt expense	77,751	1,682			79,433
TruServ stock redemption	,	33,737			33,737
Gain on disposal of assets	(16,590)	•			(16,590)
Undistributed income of	•				
subsidiaries	(130,431)			130,431	-
Changes in assets and liabilities:	, ,			·	
Change in assessments and accounts receivable	(159,051)	(19,203)		5,388	(172,866)
Change in accounts receivable	, ,	( , ,		,	, , ,
from subsidiaries / parent	4,026			(4,026)	-
Change in inventories	·	51,182		,	51,182
Change in trade accounts payable	(170,200)	6,333	(2,727)	(5,388)	(171,982)
Change in accounts payable	, ,	•	, ,	,	, , ,
from parent / subsidiaries		333	(4,359)	4,026	-
Change in interest and other receivables	31,169	37,446	(41)		68,574
Change in prepaid expenses	109,768	1,421	` '		111,189
Change in accrued expenses					
and deferred liabilities	4,422	(323)	(24,928)		(20,829)
Net cash flows from					
operating activities	2,499,812	225,325	(14,341)	_	2,710,796
oporating donvinos	2,100,012	220,020	(11,011)		2,7 10,7 00
CASH FLOWS FROM INVESTING ACTIVITIES:					
Proceeds from the sale of assets	51,648				51,648
Dividend to parent company	155,000	(115,000)	(40,000)		-
Net change interest-bearing					
deposits in banks	(1,505,870)	(1,014)	(670)		(1,507,554)
Proceeds from maturity and sale of					
investment securities					-
Purchase of investment securities,					
net of reconciliation adjustments	(37)				(37)
Purchase of property and equipment	(1,388,986)				(1,388,986)
Not each flavor from					
Net cash flows from	(0.000.045)	(440.04.4)	(40.070)		(0.044.000)
investing activities	(2,688,245)	(116,014)	(40,670)	-	(2,844,929)

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES DETAILS OF CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

		The loodhaven ssociation	W	oody, Inc.	oodhaven Lakes ealty, Inc.	Elin	ninations	Co	onsolidated
CASH FLOWS FROM FINANCING ACTIVITIES:				<b>,</b>	<b>y</b> ,				
Net cash flows from financing activities	\$	-	\$	-	\$ -	\$	-	\$	-
Change in cash and cash equivalents		(188,433)		109,311	(55,011)		-		(134,133)
CASH AND CASH EQUIVALENTS: Beginning		5,568,022		385,054	202,538		-		6,155,614
Ending	\$	5,379,589	\$	494,365	\$ 147,527	\$	-	\$	6,021,481
	*	5,379,589	\$	,	\$	\$	<u>-</u> -	\$	
NFORMATION:  Cash payments for:  Income taxes (received) paid	<b>АЗП Г</b> \$	(11,607)	\$	_	\$ 11,607	\$	_	\$	

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES DETAILS OF CONSOLIDATED STATEMENT OF CASH FLOWS

	The Woodhaven Association	Woody, Inc.	Woodhaven Lakes Realty, Inc.	Eliminations	Consolidated
CASH FLOWS FROM OPERATING	ASSOCIATION	woody, inc.	Realty, IIIC.	Lillilliations	Consolidated
ACTIVITIES:					
Net income	\$ 1,441,982	\$ 117.103	\$ 41,125	\$ (158,228)	\$ 1,441,982
Adjustments to reconcile net income	* , ,	, , , , , ,	, -	, (, -,	, ,
to net cash from operating					
activities:					
Depreciation and amortization	1,466,711				1,466,711
Bad debt expense	157,568	280			157,848
TruServ stock redemption	·				-
Gain on disposal of assets	(41,038)				(41,038)
Undistributed income of	•				,
subsidiaries	(158,228)			158,228	-
Changes in assets and liabilities:					
Change in assessments and accounts receivable	(62,492)	(6,863)		1,726	(67,629)
Change in accounts receivable					
from subsidiaries / parent	2,764			(2,764)	-
Change in inventories		26,739			26,739
Change in trade accounts payable	195,493	(51,129)	2,100	(1,726)	144,738
Change in accounts payable					
from parent / subsidiaries		(4,714)	1,950	2,764	-
Change in interest and other receivables	(33,529)	(4,617)	(17)		(38,163)
Change in prepaid expenses	(34,254)	(7,361)			(41,615)
Change in accrued expenses					
and deferred liabilities	68,469	328	25,388		94,185
Net cash flows from					
operating activities	3,003,446	69.766	70,546	-	3,143,758
CASH FLOWS FROM INVESTING	2,000,110		,		· · · · · · · ·
ACTIVITIES:					
Proceeds from the sale of assets	44,212				44,212
Dividend to parent company	155,000	(125,000)	(30,000)		
Net change interest-bearing	100,000	(120,000)	(00,000)		
deposits in banks	(1,425,509)	(75,217)	(383)		(1,501,109)
Proceeds from maturity of	(1,120,000)	(10,211)	(000)		(1,001,100)
investment securities					_
Purchase of investment securities,					
net of reconciliation adjustments	(100,016)				(100,016)
Purchase of property and equipment	(2,348,831)				(2,348,831)
and a brakery and adams	(=,5.0,001)				(=,3.0,031)
Net cash flows from					
investing activities	(3,675,144)	(200,217)	(30,383)	-	(3,905,744)

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES DETAILS OF CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

	The loodhaven ssociation	Wo	ody, Inc.	oodhaven Lakes ealty, Inc.	Eliminatio	ns	Cor	nsolidated
CASH FLOWS FROM FINANCING ACTIVITIES:			,					
Net cash flows from financing activities	\$ -	\$	-	\$ -	\$	-	\$	<u>-</u>
Change in cash and cash equivalents	(671,698)		(130,451)	40,163		-		(761,986)
CASH AND CASH EQUIVALENTS: Beginning	6,239,720		515,505	162,375				6,917,600
Ending	\$ 5,568,022	\$	385,054	\$ 202,538	\$	-	\$	6,155,614
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION: Cash payments for: Income taxes (received) paid	\$ (8,787)	\$	-	\$ 8,787	\$	_	\$	<u>-</u>

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES BALANCE SHEETS - THE WOODHAVEN ASSOCIATION

March 31, 2019 and 2018

			20	)19		
ASSETS	U	Total nrestricted Funds	Restricted Fund	F	Interfund liminations	Total All Funds
7,00210						7
Cash on hand and in bank	\$	3,125,077	\$ 2,254,512			\$ 5,379,589
Interest bearing deposits in banks		702,036	2,929,343			3,631,379
Assessments and accounts receivable, net						
of allowance for uncollectible accounts						
of \$480,549 and \$550,867 respectively		2,251,121		\$	(2,436)	2,248,685
Accounts receivable from subsidiaries		13,886				13,886
Investment securities			1,099,541			1,099,541
Interest receivable		526	257,644		(243,454)	14,716
Other receivables and current assets		100,441				100,441
Due from Operating Fund		580,125	1,058,114		(1,638,239)	-
Due from Lot Fund		1,052			(1,052)	-
Due from Water & Sewer Fund		21,758			(21,758)	-
Due from Restricted Fund		33,938			(33,938)	-
Prepaid expenses		9,388	9,027			18,415
Property, plant and equipment, net of						
accumulated depreciation		20,607	16,322,743			16,343,350
Intangible assets, net of amortization						-
Investment in Woodhaven lots		4,996				4,996
Investment in subsidiaries		1,168,608				1,168,608
Internal note receivable - water & sewer assets			4,731,361		(4,731,361)	-
Internal note receivable - disaster recovery fund			1,320,312		(1,320,312)	-
Total assets	\$	8,033,559	\$ 29,982,597	\$	(7,992,550)	\$ 30,023,606
LIABILITIES AND ASSOCIATION EQUITY					· · · · · · · · · · · · · · · · · · ·	· · ·
Trade accounts payable	\$	99,536	\$ 95,176	\$	(2,436)	\$ 192,276
Interest payable			243,454		(243,454)	-
Due to Operating Fund		22,810	33,938		(56,748)	-
Deferred member assessments net discount		4,820,634	2,314,888			7,135,522
Due to Lot Fund		-			-	-
Due to Water and Sewer Fund		580,125			(580,125)	-
Due to Restricted Fund		1,058,114			(1,058,114)	-
Other accrued expenses		191,024				191,024
Other deferred income		18,855				18,855
Internal long term note payable - water & sewer			4,731,361		(4,731,361)	-
Internal long term note payable - disaster recovery			1,320,312		(1,320,312)	-
Total liabilities		6,791,098	8,739,129		(7,992,550)	7,537,677
Aintingit.						
Association equity:						
Restricted:	m	to.	10.070.000			10.070.000
Designated for future major repairs and replace	men	เร	10,972,398			10,972,398
Investment in fixed assets		4 0 40 404	10,271,070			10,271,070
Unrestricted		1,242,461	04 040 400			1,242,461
Total equity		1,242,461	21,243,468		-	22,485,929
Total liabilities and association equity	\$	8,033,559	\$ 29,982,597	\$	(7,992,550)	\$ 30,023,606

		2	2018			
Uı	Total nrestricted Funds	Restricted Fund	E	Interfund Iliminations		Total All Funds
\$	2,927,744 400,127	\$ 2,640,278 1,725,382			\$	5,568,022 2,125,509
	2,170,488 17,912 343	1,099,504 263,497		(3,103) (257,781)		2,167,385 17,912 1,099,504 6,059
	140,267 584,351 630 24,569 34,741	1,005,418		(1,589,769) (630) (24,569) (34,741)		140,267
	128,183 20,268 13,127 1,193,177	16,479,314 23,288				128,183 16,499,582 23,288 13,127 1,193,177
	.,	4,884,217 1,577,963		(4,884,217) (1,577,963)		-
\$	7,655,927	\$ 29,698,861	\$	(8,372,773)	\$	28,982,015
\$	140,702 25,199 4,630,035	\$ 224,877 257,781 34,741 2,502,603		(3,103) (257,781) (59,940)	\$	362,476 - - 7,132,638
	584,351 1,005,418 186,536 21,805	4,884,217		(584,351) (1,005,418) (4,884,217)		186,536 21,805
	6,594,046	1,577,963 9,482,182		(1,577,963) (8,372,773)		7,703,455
	1,061,881	10,176,257 10,040,422			_	10,176,257 10,040,422 1,061,881
\$	1,061,881 7,655,927	20,216,679 \$ 29,698,861		(8,372,773)	\$	21,278,560 28,982,015

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES BALANCE SHEETS

## THE WOODHAVEN ASSOCIATION - UNRESTRICTED FUNDS

March 31, 2019 and 2018

	2019								
	U	nrestricted			Unrestr	icted		Total	
	(	Operating	Un	restricted	Water	and	Uı	nrestricted	
ASSETS		Fund	L	ot Fund	Sewer I	und		Funds	
Cash on hand and in bank	¢	2,890,354	\$	209,488	\$ 2	5 225	æ	2 125 077	
	\$	702,036	Φ	209,400	Φ 2	5,235	\$	3,125,077 702,036	
Interest bearing deposits in banks Assessments and accounts receivable, net		702,030						702,030	
of allowance for uncollectible accounts									
of \$480,549 and \$550,867 respectively		2,247,701				3,420		2,251,121	
Accounts receivable from subsidiaries		13,886			,	5,720		13,886	
Interest receivable		461		65				526	
Other receivables and current assets		100,441		00				100,441	
Due from Operating Fund		100,441			58	0,125		580,125	
Due from Lot Fund		1,052				0,120		1,052	
Due from Water and Sewer Fund		21,758						21,758	
Due from Restricted Fund		33,938						33,938	
Prepaid expenses		9,388						9,388	
Property, plant and equipment, net of		-,						2,222	
accumulated depreciation				20,607				20,607	
Investment in Woodhaven lots				4,996				4,996	
Investment in subsidiaries		1,168,608		·				1,168,608	
Total assets	æ	7 100 600	æ	225 156	¢ 60	9 700	¢	9 022 EE0	
Total assets	\$	7,189,623	\$	235,156	\$ 60	8,780	\$	8,033,559	
LIABILITIES AND ASSOCIATION EQUITY									
Trade accounts payable	\$	87,913	\$	6,254	\$	5,369	\$	99,536	
Due to Operating Fund	•	51,515	•	1,052		1,758	•	22,810	
Deferred member assessments net discount		4,260,713		47,383		2,538		4,820,634	
Due to Lot Fund		,, -		,		,		-	
Due to Water and Sewer Fund		580,125						580,125	
Due to Restricted Fund		1,058,114						1,058,114	
Other accrued expenses		117,909		4,000	6	9,115		191,024	
Other deferred income		18,855						18,855	
Total liabilities		6,123,629		58,689	608	8,780		6,791,098	
Association equity:									
Unrestricted:		1,065,994		176,467		-		1,242,461	
Total equity		1,065,994		176,467		-		1,242,461	
Total liabilities and association equity	\$	7,189,623	\$	235,156	\$ 60	8,780	\$	8,033,559	
- Star habilities and accordation equity	Ψ	.,100,020	Ψ	200,100	Ψ	5,, 50	Ψ	3,000,000	

I		20	18			
	nrestricted Operating Fund	restricted ot Fund	Ur V	restricted Vater and ewer Fund	Uı	Total nrestricted Funds
\$	2,746,012 400,127	\$ 168,411	\$	13,321	\$	2,927,744 400,127
	2,166,294 17,912 287	56		4,194		2,170,488 17,912 343
	140,267 630 24,569			584,351		140,267 584,351 630 24,569
	34,741 128,183					34,741 128,183
	1,193,177	20,268 13,127				20,268 13,127 1,193,177
\$	6,852,199	\$ 201,862	\$	601,866	\$	7,655,927
\$	132,220	\$ 789 630	\$	7,693 24,569	\$	140,702 25,199
	4,082,109	47,375		500,551		4,630,035
	584,351 1,005,418 112,983 21,805	4,500		69,053		584,351 1,005,418 186,536
	5,938,886	53,294		601,866	-	21,805 6,594,046
	913,313 913,313	148,568 148,568		-		1,061,881 1,061,881
\$	6,852,199	\$ 201,862	\$	601,866	\$	7,655,927

#### THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES

#### SCHEDULES OF REVENUES, EXPENSES AND ASSOCIATION EQUITY COMPARED TO BUDGET THE WOODHAVEN ASSOCIATION

						20	19
	_	\$ 4,779,789 \$ 2,582,547 \$ 593,071 16,402 \$ (91,767)    5,372,860 2,598,949 (91,767)    831,464 28,927 396,853 587,801 726,634 1,493,965 105,810 278,920 2,430    4,315,637 137,167 - 1,112,972 1,808,002 (335,927)    5,428,609 1,945,169 (335,927)    (55,749) 653,780 244,160    91,095 44,228 73 15,369 321,542 (244,160) 150,692 321,615 (244,160)    112,717 17,714 130,431	Total All Funds				
Revenues:							
Member assessments	\$		\$		•	(0.4. =0=)	+ ,,
Other operating revenue					\$		517,706
Total revenues		5,372,860		2,598,949		(91,767)	7,880,042
Expenses:							
Departmental expenses:							
Administrative		831,464		28,927			860,391
Marketing		396,853					396,853
Recreation							587,801
Public safety							726,634
Maintenance				105.810			1,599,775
Water and sewer				,			278,920
Disaster recovery		0,0_0		2 430			2,430
Total departmental expenses		4,315,637				-	4,452,804
General expenses		1,112,972		1,808,002		(335,927)	2,585,047
Total operating expenses		5,428,609		1,945,169		(335,927)	7,037,851
Excess (deficiency) of revenues over expenses		(55,749)		653,780		244,160	842,191
Other income:							
Late and lien fees		01.005					01.005
				70			91,095
Interest - other				_		(0.4.4.4.00)	44,301
Interest - investments							92,751
Total other income		150,692		321,013		(244, 160)	228,147
Equity in subsidiaries' income:							
Woody, Inc.		112,717					112,717
Woodhaven Lakes Realty, Inc.		17,714					17,714
		130,431		-		-	130,431
Excess of revenues over expenses							
before provision for income taxes		225,374		975,395		-	1,200,769
Provision for income tax benefit		6,600					6,600
Net excess of revenues over expenses		231,974		975,395		-	1,207,369
Association equity, beginning of year		1,061,881		20,216,679		-	21,278,560
Equity Transfers		(51,394)		51,394			-
Accordation equity, and of year	<b>c</b>	1 2/2 /64	¢	24 242 460	œ		¢ 22.495.020
Association equity, end of year	Φ	1,242,401	Φ	∠ 1,∠43,408	Φ		\$ 22,485,929

				20	)18		
Unaudited Budget	Variance Favorable (Unfavorable)	Unrestricted Operating Fund	Restricted Fund	Interfund Eliminations	Total All Funds	Unaudited Budget	Variance Favorable (Unfavorable)
7,332,882	\$ 29,454	\$ 4,733,344	\$ 2,630,082		\$ 7,363,426	\$ 7,330,575	\$ 32,85
550,141	(32,435)	601,944	31,212	\$ (89,886)	543,270	540,806	2,464
7,883,023	(2,981)	5,335,288	2,661,294	(89,886)	7,906,696	7,871,381	35,31
1,013,610	153,219	817,327	59,740		877,067	1,019,608	142,54
449,668	52,815	369,283	33,		369,283	409,208	39,92
594,527	6,726	571,709			571,709	557,345	(14,36
749,765	23,131	681,116			681,116	726,502	45,38
1,626,554	26,779	1,374,455	81,401		1,455,856	1,549,218	93,36
275,572	(3,348)	258,062	21,121		258,062	274,618	16,55
_, _, _,	(2,430)	,	9,456		9,456	_: ,,,,,,	(9,45
4,709,696	256,892	4,071,952	150,597	-	4,222,549	4,536,499	313,95
1,522,837	(1,062,210)	1,224,352	1,726,771	(348,412)	2,602,711	1,564,339	(1,038,37
6,232,533	(805,318)	5,296,304	1,877,368	(348,412)	6,825,260	6,100,838	(724,42
1,650,490	(808,299)	38,984	783,926	258,526	1,081,436	1,770,543	(689,10
96,075	(4,980)	99,786			99,786	96,030	3,75
52,750	(8,449)	48,792	48		48,840	61,750	(12,91
254,000	(161,249)	7,146	293,465	(258,526)	42,085	259,000	(216,91
402,825	(174,678)	155,724	293,513	(258,526)	190,711	416,780	(226,06
99,343	13,374	117,103			117,103	86,083	31,02
35,372	(17,658)	41,125			41,125	33,384	7,74
134,715	(4,284)	158,228	-	-	158,228	119,467	38,76
2,188,030	(987,261)	352,936	1,077,439	-	1,430,375	2,306,790	(876,41
10,800	(4,200)	11,607			11,607	10,800	80
2,198,830	\$ (991,461)	364,543	1,077,439	-	1,441,982	\$ 2,317,590	\$ (875,60
		697,338	19,139,240	-	19,836,578		
						-	

#### THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF REVENUES, EXPENSES AND ASSOCIATION EQUITY THE WOODHAVEN ASSOCIATION - UNRESTRICTED FUNDS

			20	19		
	(	Operating Fund	Lot Fund		Nater and ewer Fund	Total
Revenues:						
Member assessments	\$	4,214,103	\$ 48,873	\$	516,813	\$ 4,779,789
Other operating revenue		421,680	37,232		134,159	593,071
Total operating revenues		4,635,783	86,105		650,972	5,372,860
Expenses:						
Departmental expenses:						
Administrative		831,464				831,464
Marketing		396,853				396,853
Recreation		587,801				587,801
Public safety		726,634				726,634
Maintenance		1,493,965				1,493,965
Water and sewer		1,493,903			278,920	278,920
Total departmental expenses		4,036,717	_		278,920	4,315,637
General expenses		879,404	58,839		174,729	1,112,972
Total operating expenses		4,916,121	58,839		453,649	5,428,609
Excess (deficiency) of revenues over						
expenses		(280,338)	27,266		197,323	(55,749)
Other income:						
Late and lien fees		91,025			70	91,095
Interest - other		43,521	633		74	44,228
Interest - investments		15,369				15,369
Total other income		149,915	633		144	150,692
Equity in subsidiaries' income:						
Woody, Inc.		112,717				112,717
Woodhaven Lakes Realty, Inc.		17,714				17,714
Total equity in subsidiaries' income		130,431	-		-	130,431
Face (Inflations) of account of the contract o						
Excess (deficiency) of revenues over expenses		0	07.000		407.407	005 074
before provisions for income taxes		8	27,899		197,467	225,374
Provision for income tax benefit		6,600				6,600
Net excess (deficiency) of revenues over expenses		6,608	27,899		197,467	231,974
Association equity, beginning of year		913,313	148,568			1,061,881
Transfers between funds		197,467			(197,467)	-
Equity transfers		(51,394)				(51,394)
Association equity, end of year	\$	1,065,994	\$ 176,467	\$		\$ 1,242,461

		20	18		
, ا	Operating	Lot	v	Vater and	
`	Fund	Fund		wer Fund	Total
					_
\$	4,168,193	\$ 48,862	\$	516,289	\$ 4,733,344
	435,091	25,268		141,585	601,944
	4,603,284	74,130		657,874	5,335,288
	817,327				817,327
	369,283				369,283
	571,709				571,709
	681,116				681,116
	1,374,455				1,374,455
	1,01 1,100			258,062	258,062
	3,813,890	_		258,062	4,071,952
	-,,			,	, , , , , , , ,
	994,083	47,277		182,992	1,224,352
	4 907 072	47 277		444.054	5 206 204
	4,807,973	47,277		441,054	5,296,304
	(204,689)	26,853		216,820	38,984
	99,726			60	99,786
	48,189	551		52	48,792
	7,146	331		32	7,146
	155,061	551		112	155,724
	100,001	001		112	100,721
	117,103				117,103
	41,125				41,125
	158,228	-		-	158,228
	108,600	27,404		216,932	352,936
	100,000	21,404		210,932	332,930
	11,607				11,607
	•				
	120,207	27,404		216,932	364,543
	576,174	121,164			697,338
	510,114	141,104			037,330
	216,932			(216,932)	-
\$	913,313	\$ 148,568	\$	-	\$ 1,061,881

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF UNRESTRICTED OTHER OPERATING REVENUE AND DEPARTMENTAL EXPENSES COMPARED TO BUDGET THE WOODHAVEN ASSOCIATION - OPERATING FUND

			U	2019 naudited	F	avorable		2018
		Actual		Budget		favorable)		Actual
Other operating revenue - administrative:	Φ	47.045	φ	40.000	Φ	7.045	Φ	40.050
Pass replacement revenue	\$	17,615	\$	10,000	\$	7,615	\$	12,050
Service fee revenues		28,794		25,650		3,144		31,836
Total other operating revenue - administrative	\$	46,409	\$	35,650	\$	10,759	\$	43,886
Operating expenses - administrative:								
Payroll and payroll taxes	\$	564,346	\$	576,060	\$	11,714	\$	532,045
Professional Services - Survey	Ψ	001,010	Ψ	9,000	Ψ	9,000	Ψ	002,010
Legal - other		4,916		5,000		84		3,715
Legal - litigation expense		,		2,500		2,500		3,078
Legal - collections		5,527		7,500		1,973		6,606
Payroll service		22,016		18,000		(4,016)		19,345
Audit		20,087		22,000		1,913		22,585
Accounting services				600		600		
Vehicle operation and travel		2,729		3,300		571		2,568
Equipment operations				250		250		
Equipment rental		1,711		1,850		139		1,819
License, fees and taxes		2,582		3,500		918		2,630
Office supplies		29,850		23,500		(6,350)		24,796
Human resource supplies		2,055		1,500		(555)		1,655
Uniforms				150		150		
Human Resource Programs		3,379		2,200		(1,179)		2,258
Meetings and conferences		41,650		37,950		(3,700)		36,021
Lien and collection expenses		2,997		3,900		903		5,106
Credit card expense		21,134		19,000		(2,134)		21,968
Dues and subscriptions		4,143		3,900		(243)		3,613
Postage and mailing		18,198		20,000		1,802		16,293
Signs and notices		8,761		4,300		(4,461)		5,981
Public relations		1,834		1,700		(134)		1,905
Employee functions		6,362		6,400		38		6,338
Election expense		18,270		14,000		(4,270)		
Miscellaneous		644		475		(169)		291
Provision for bad debts - assessments		48,273		128,592		80,319		96,711
Total operating expenses - administrative	\$	831,464	\$	917,127	\$	85,663	\$	817,327

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF UNRESTRICTED OTHER OPERATING REVENUE AND DEPARTMENTAL EXPENSES COMPARED TO BUDGET THE WOODHAVEN ASSOCIATION - OPERATING FUND (CONTINUED)

				2019				2018
			U	naudited	F	avorable		
		Actual		Budget	(Ur	favorable)		Actual
Other operating revenue - marketing:								
Revenue from Woodhaven News publication	\$	41,027	\$	40,000	\$	1,027	\$	39,810
Revenue from other advertising sources	Ψ	10,968	Ψ	12,000	Ψ	(1,032)	Ψ	11,501
Trovolide from earler devertibility dearless		10,000		12,000		(1,002)		11,001
Total other operating revenue - marketing	\$	51,995	\$	52,000	\$	(5)	\$	51,311
Operating expenses - marketing:								
Payroll and payroll taxes	\$	182,288	\$	208,868	\$	26,580	\$	185,366
Marketing services	*	12,034	Ψ.	7,500	Ψ	(4,534)	Ψ	9,219
Computer and phone system services		44,344		85,500		41,156		25,795
Vehicle operation and travel		311		650		339		198
Computer supplies		11,668		6,250		(5,418)		8,026
Supplies and equipment		3,093		2,000		(1,093)		3,304
Programs		19,757		12,000		(7,757)		13,800
Meetings and conferences		3,523		2,500		(1,023)		3,201
Dues and subscriptions		2,758		3,000		242		4,146
Woodhaven News		71,515		82,000		10,485		77,660
Leisure Times		5,501		6,000		499		5,947
Recreation guide		3,692		3,500		(192)		3,355
Trade shows		4,481		6,500		2,019		6,833
Annual report		1,328		1,400		72		2,285
Advertising expense		30,260		22,000		(8,260)		20,498
Provision for bad debts (recoveries) - publications		300				(300)		(350)
Total operating expense - marketing	\$	396,853	\$	449,668	\$	52,815	\$	369,283

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF UNRESTRICTED OTHER OPERATING REVENUE AND DEPARTMENTAL EXPENSES COMPARED TO BUDGET THE WOODHAVEN ASSOCIATION - OPERATING FUND (CONTINUED)

				2019				2018
			Uı	naudited	F	avorable		
	1	Actual		Budget	(Un	favorable)		Actual
Other operating revenue - recreation:								
Rec-Plex sales	\$	75,180	\$	68,200	\$		\$	75,654
Cost of sales		45,390		35,464		(9,926)		44,738
Gross revenue		29,790		32,736		(2,946)		30,916
Revenue from recreation programs and activities		61,550		63,250		(1,700)		70,545
Revenue from aquatic programs and rentals		11,808		15,500		(3,692)		15,245
Revenue from rec-plex programs and activities		54,873		59,325		(4,452)		60,088
		0 1,010		00,020		( :, :==)		
Total other operating revenue - recreation	\$	158,021	\$	170,811	\$	(12,790)	\$	176,794
Operating expenses - recreation:	•		•	440 4	•	40.00-	•	
Payroll and payroll taxes	\$	402,090	\$	412,477	\$	10,387	\$	380,175
Medical services				250		250		
Vehicle operation and travel		1,253		1,550		297		1,435
Equipment operations		8,035		7,700		(335)		8,958
Equipment rental		2,495		1,400		(1,095)		1,537
License fees and taxes		4,318		3,950		(368)		4,332
Tables and chairs		213		500		287		552
Playground equipment		3,012		2,800		(212)		1,901
Pool chemicals		14,342		13,000		(1,342)		14,565
Pool cleaning				2,000		2,000		
Pool furniture		2,772		2,500		(272)		2,500
Sand		1,123		1,000		(123)		372
Supplies and equipment		13,989		14,000		11		14,898
Uniforms		2,353		2,250		(103)		677
Programs and activities		124,301		123,250		(1,051)		131,935
Meetings and conferences		4,457		4,600		143		5,014
Dues and subscriptions		732		600		(132)		951
Signs and notices		622		500		(122)		488
Credit card fees		1,345		- 2 -		(1,345)		1,108
Miscellaneous		349		200		(149)		311
Total operating expense, recreation	Ф.	507 001	¢	504 527	Ф	6,726	\$	571 700
Total operating expense - recreation	\$	587,801	\$	594,527	\$	0,720	Φ	571,709

## THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF UNRESTRICTED OTHER OPERATING REVENUE AND DEPARTMENTAL EXPENSES COMPARED TO BUDGET THE WOODHAVEN ASSOCIATION - OPERATING FUND (CONTINUED)

				2019			2018		
			U	naudited	Fa	vorable			
		Actual		Budget	(Uni	avorable)	-	Actual	
Other operating revenue - public safety:									
Guest pass revenue	\$	18,390	\$	18,200	\$	190	\$	22,880	
Citations	Ψ	16,305	Ψ	16,000	Ψ	305	Ψ	26,075	
Total other operating revenue - public safety	\$	34,695	\$	34,200	\$	495	\$	48,955	
Operating expenses - public safety									
Payroll and payroll taxes	\$	710,609	\$	732,215	\$	21,606	\$ 6	663,909	
Vehicle operation and travel				100		100			
Equipment operations		2,992		3,100		108		3,215	
Equipment rental		516		550		34		497	
Medical supplies		2,769		2,000		(769)		2,073	
Animal control		450		700		250		480	
Supplies and equipment		3,369		3,200		(169)		3,232	
Uniforms		3,022		3,500		478		3,234	
Programs		493		500		7		736	
Meetings and conferences		1,652		2,800		1,148		2,064	
Dues and subscriptions		500		600		100		1,003	
Signs and notices		262		500		238		673	
Total operating expenses - public safety	\$	726,634	\$	749,765	\$	23,131	\$ 6	681,116	

## THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF UNRESTRICTED OTHER OPERATING REVENUE AND DEPARTMENTAL EXPENSES COMPARED TO BUDGET THE WOODHAVEN ASSOCIATION - OPERATING FUND (CONTINUED)

				2019				2018
			Ur	naudited	F	avorable		
		Actual		Budget		favorable)		Actual
Other energting revenue, maintenance:								
Other operating revenue - maintenance: Bait Shop sales	\$	42,709	\$	41,500	\$	1,209	\$	45,387
Cost of sales	Ψ	20,364	Ψ	21,580	Ψ	1,209	Ψ	22,050
Cost of sales		20,304		21,300		1,210		22,030
Gross revenue		22,345		19,920		2,425		23,337
Contractor fees		10,355		11,000		(645)		11,530
Citations - ESAC		38,875		36,000		2,875		31,600
Miscellaneous revenue		58,985		23,850		35,135		47,678
Total other energing revenue, maintenance	\$	120 560	\$	00 770	\$	20.700	\$	111115
Total other operating revenue - maintenance	Φ	130,560	Ф	90,770	Ф	39,790	Ф	114,145
Operating expenses - maintenance:								
Payroll and payroll taxes	\$	819,546	\$	884,429	\$	64,883	\$	781,793
Snow removal		2,047	·	2,100	•	53	·	2,638
Trash removal		117,448		108,000		(9,448)		115,004
Roadways		2,647		5,000		2,353		4,111
Building repairs		18,722		20,000		1,278		18,996
Vandalism		107		400		293		239
Sign repairs		926		1,000		74		490
Surveying services				400		400		
Nuisance abatement		25,962		3,000		(22,962)		16,640
Pest control		42,941		42,500		(441)		49,363
Forestry maintenance		235,713		150,000		(85,713)		168,461
Landscaping		6,500		6,500		-		6,551
Trail maintenance		1,880		2,000		120		1,641
Vehicle operation and travel		105,291		120,025		14,734		98,651
Equipment operations		15,303		18,000		2,697		18,944
Lake management		47,911		45,500		(2,411)		41,359
Animal feed		114		300		186		144
Supplies and equipment		40,332		42,900		2,568		41,457
Nature center supplies		4,639		5,000		361		3,949
Uniforms		2,791		2,250		(541)		1,933
Meetings and conferences		1,404		2,600		1,196		466
Credit card expense		1,253		1,000		(253)		1,047
Dues and subscriptions		488		550		62		578
Total operating expenses - maintenance	\$	1,493,965	\$ -	1,463,454	\$	(30,511)	\$	1,374,455

## THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF UNRESTRICTED GENERAL EXPENSES COMPARED TO BUDGET

#### THE WOODHAVEN ASSOCIATION - OPERATING FUND

			2019			2018
	 Actual	_	naudited Budget	_	avorable nfavorable)	Actual
General expenses:						
Electricity	\$ 63,108	\$	70,000	\$	6,892	\$ 64,463
Water and sewer	67,413		71,000		3,587	75,249
Telephone	20,083		21,500		1,417	20,752
LP gas and fuel oil	70,001		62,000		(8,001)	50,945
Liability and casualty insurance	83,815		88,000		4,185	80,450
Workmen's compensation insurance	49,624		90,000		40,376	83,729
Group insurance	429,978		555,000		125,022	522,348
Pension plan	95,382		97,000		1,618	96,147
Total general expenses	\$ 879,404	\$	1,054,500	\$	175,096	\$ 994,083

## THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF UNRESTRICTED OTHER OPERATING REVENUE AND GENERAL EXPENSES COMPARED TO BUDGET THE WOODHAVEN ASSOCIATION - LOT FUND

		2019		2018
	Actual	 naudited Budget	 avorable favorable)	Actual
Other operating revenue:				
Gains from sale transactions	\$ 37,232	\$ 14,000	\$ 23,232	\$ 25,268
Total other operating revenue	\$ 37,232	\$ 14,000	\$ 23,232	\$ 25,268
General expenses:				
Real estate taxes	\$ 3,286	\$ 5,500	\$ 2,214	\$ 4,507
Electricity	5,037	6,000	963	5,125
Water and sewer	10,204	12,000	1,796	11,336
Improvements	39,761	29,000	(10,761)	25,192
Bad debt expense	551	1,459	908	1,117
Loss on write-down of inventory		800	800	
Total general expenses	\$ 58,839	\$ 54,759	\$ (4,080)	\$ 47,277

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF UNRESTRICTED OTHER OPERATING REVENUE AND OPERATING EXPENSES COMPARED TO BUDGET THE WOODHAVEN ASSOCIATION - WATER AND SEWER FUND

				2019			2018	
			U	naudited		Favorable		
		Actual		Budget	(L	Infavorable)	Actua	ıl
Other operating revenue:								
Metered revenue	\$	98,345	\$	105,800	\$	(7,455)	\$ 107,4	63
Revenue from repairs and installations	Ψ	35,814	Ψ	42,000	Ψ	(6,186)	34,1	
Trevenue nem repaire and installations		00,011		12,000		(0,100)	0 1,1	
Total other operating revenue	\$	134,159	\$	147,800	\$	(13,641)	\$ 141,5	85
Operating expenses:								
Payroll and payroll taxes	\$	152,693	\$	161,322	\$	8,629	\$ 146,1	43
Professional fees - audit and other fees	*	49,098	_	45,100	•	(3,998)	50,5	
Building repairs		157		350		193	,	11
Vehicle operation and travel		159		350		191		48
Equipment operations		23,903		17,000		(6,903)	18,1	
License and taxes		2,550		2,600		50	2,5	
Chemicals		10,394		10,000		(394)	5,5	
Laboratory supplies		692		1,300		`608 <sup>´</sup>		63
Supplies and equipment		37,035		35,000		(2,035)	32,0	
Uniforms		700		700		-		30
Meetings and conferences		633		1,000		367	6	00
Dues and subscriptions		63		100		37		52
Miscellaneous		843		750		(93)	6	87
Total operating expenses - water and sewer	\$	278,920	\$	275,572	\$	(3,348)	\$ 258,0	62
Conord ovnences								
General expenses: Bad debts	\$	5,780	\$	15,378	\$	9,598	\$ 11,7	11
	Ф	5,780 95,547	Ф	93,200	Ф	•	. ,	
Telephone and utilities		•				(2,347)	93,0	
General liability and work compensation insurance		19,302 5,758		26,500		7,198	24,7	
Pension plan		5,758 48,342		7,000		1,242 1,658	5,5 48.0	
Real estate tax expense		40,342		50,000		1,000	48,0	20
Total general expenses	\$	174,729	\$	192,078	\$	17,349	\$ 182,9	92

### THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF REVENUES, EXPENSES AND ASSOCIATION EQUITY THE WOODHAVEN ASSOCIATION - RESTRICTED FUNDS

		Reserve Fund		2019 Disaster ecovery Fund		Total
Revenues:		i dila		Tuliu		Total
Member assessments	\$	2,582,547			\$	2,582,547
Other revenues	*	7,252	\$	9,150	•	16,402
Total revenues		2,589,799	·	9,150		2,598,949
Expenses:						
Departmental expenses:						
Administrative		28,927				28,927
Maintenance		105,810				105,810
Disaster recovery				2,430		2,430
Total departmental expenses		134,737		2,430		137,167
General expenses		1,808,002				1,808,002
Total operating expenses		1,942,739		2,430		1,945,169
Excess (deficiency) of revenues over expenses		647,060		6,720		653,780
Other income:						
Interest - other		73				73
Interest - investments		321,542				321,542
Total other income		321,615		-		321,615
Net excess (deficiency) of revenues over expenses		968,675		6,720		975,395
Association equity, beginning of year		20,216,679				20,216,679
Equity transfer - disaster fund loan proceeds		6,720		(6,720)		-
Equity Transfers		51,394				51,394
Association equity, end of year	\$	21,243,468	\$	-	\$	21,243,468

		2049		
		2018 Disaster		
Reserve		Recovery		
Fund		Fund		Total
\$ 2,630,082	•	40.405	\$	2,630,082
 20,787	\$	10,425		31,212
 2,650,869		10,425		2,661,294
59,740				59,740
81,401				81,401
- , -		9,456		9,456
141,141		9,456		150,597
1,726,771				1,726,771
1,867,912		9,456		1,877,368
, , -		-,		, - ,
782,957		969		783,926
48				48
 293,465				293,465
 293,513				293,513
1,076,470		969		1,077,439
19,139,240				19,139,240
10,100,240				10,100,240
969		(969)		-
		` ,		
 00 040 070	Φ.		•	00.040.070
\$ 20,216,679	\$	-	\$	20,216,679

#### THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF REVENUES AND EXPENSES COMPARED TO BUDGET THE WOODHAVEN ASSOCIATION - DISASTER RECOVERY FUND

		2019			2018
	Actual	Unaudited Budget			Actual
Disaster recovery revenues:					
Nuisance abatement	\$ 9,150		\$	(9,150)	\$ 10,425
Total disaster recovery revenues	\$ 9,150	\$ -	\$	(9,150)	\$ 10,425
Disaster recovery expenses: Payroll and payroll taxes					
RV removal	\$ 2,430		\$	(2,430)	\$ 5,959
Tree debris removal				-	2,887
Garbage removal				-	610
Total disaster recovery expenses	\$ 2,430	\$ -	\$	(2,430)	\$ 9,456

#### THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF RESTRICTED EXPENSES COMPARED TO BUDGET THE WOODHAVEN ASSOCIATION - RESTRICTED FUND

			2019		2018
	 Actual	_	naudited Budget	Favorable nfavorable)	Actual
	7 totaai		Buagot	 mavorabio,	7101441
Administrative -					
Provision for bad debts	\$ 28,927	\$	96,483	\$ 67,556	\$ 59,740
Maintenance:					
Computer facility upgrades	\$ 38,877	\$	43,000	\$ 4,123	\$ 27,204
Recreation equipment	10,529		10,900	371	11,903
Public Safety equipment	6,812		10,000	3,188	
Maintenance repairs and equipment	6,465		8,100	1,635	4,253
General Store equipment				-	2,801
Facility maintenance and repairs	7,744		7,700	(44)	7,189
Pool and court repairs and equipment	3,503		4,000	497	3,428
Water and sewer systems	20,390		20,500	110	9,873
Consultants	11,490		58,900	47,410	14,750
Total maintenance	\$ 105,810	\$	163,100	\$ 57,290	\$ 81,401
General expenses:					
Interest expense	\$ 244,160	\$	221,500	\$ (22,660)	\$ 258,527
Loss on Disposal of Assets	22,263			(22,263)	1,533
Depreciation and amortization	1,541,579			(1,541,579)	1,466,711
Total general expenses	\$ 1,808,002	\$	221,500	\$ (1,586,502)	\$ 1,726,771

#### THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES RECONCILIATION TO THE BUDGET WOODHAVEN ASSOCIATION

			2019			2018
		Į	Jnaudited		Favorable	
-	Actual		Budget	(U	nfavorable)	Actual
Reconciliation of actual expenditures to budget: Operating expenses:						
Unrestricted	\$ 5,428,609	\$	5,301,782	\$	(126,827)	\$ 5,296,304
Restricted	1,945,169		481,083		(1,464,086)	1,877,368
Total operating expenses	7,373,778		5,782,865		(1,590,913)	7,173,672
Capital expenditures	1,385,450		1,898,800		513,350	2,338,688
Total	\$ 8,759,228	\$	7,681,665	\$	(1,077,563)	\$ 9,512,360
Analysis of budget variances:  Operating expenses:  Unrestricted:						
Administrative	\$ 831,464	\$	917,127	\$	85,663	\$ 817,327
Marketing	396,853	•	449,668	·	52,815	369,283
Recreation	587,801		594,527		6,726	571,709
Public safety	726,634		749,765		23,131	681,116
Maintenance	1,493,965		1,463,454		(30,511)	1,374,455
Water and sewer	278,920		275,572		(3,348)	258,062
General	1,112,972		1,301,337		188,365	1,224,352
	5,428,609		5,751,450		322,841	5,296,304
Restricted:						
Administrative	28,927		96,483		67,556	59,740
Maintenance	105,810		163,100		57,290	81,401
Disaster recovery	2,430		·		(2,430)	9,456
General	1,808,002		221,500		(1,586,502)	1,726,771
	1,945,169		481,083		(1,464,086)	1,877,368
Capital expenditures:						
Vehicles	152,412		196,000		43,588	232,048
Furniture/equipment	181,626		206,600		24,974	209,264
Water and sewer system assets	187,987		245,100		57,113	79,935
Grounds and land improvements	159,121		204,500		45,379	74,679
Buildings	618,165		872,500		254,335	727,721
Roads and lakes	86,139		174,100		87,961	877,164
Pools and courts						137,877
	1,385,450		1,898,800		513,350	2,338,688
Total	\$ 8,759,228	\$	8,131,333	\$	(627,895)	\$ 9,512,360

### THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES BALANCE SHEETS WOODY, INC.

March 31, 2019 and 2018

400570	2042	2042
ASSETS	2019	2018
Cash on hand and in bank	\$ 494,365	\$ 385,054
Interest-bearing deposits in banks	76,231	\$ 75,217
Accounts receivable, net of allowance	,	,
for uncollectible accounts of \$1,000 and		
\$250, respectively	63,436	45,915
Accounts receivable from parent company	,	•
Inventories	388,963	440,145
Accrued interest		
Other receivables	11,006	48,452
Prepaid expenses	18,417	19,838
Investment in stock	14,458	48,195
Total assets	\$ 1,066,876	\$ 1,062,816
LIABILITIES		
Trade accounts payable	\$ 23,864	\$ 17,531
Accounts payable to parent company	4,877	4,544
Other accrued expenses	39,345	39,668
Total liabilities	68,086	61,743
	,	
STOCKHOLDER'S EQUITY		
Common stock, no par value, 100 shares		
authorized, 100 shares issued	1,000	1,000
Additional paid-in capital	866,114	866,114
Retained earnings	131,676	133,959
Total stockholder's equity	998,790	1,001,073
Total Stockholder S equity	930,190	1,001,073
Total liabilities and		
stockholder's equity	\$ 1,066,876	\$ 1,062,816

## THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF INCOME AND RETAINED EARNINGS COMPARED TO BUDGET WOODY, INC.

	2019		2018
	Unaudited	Favorable	
Actual	Budget	(Unfavorable)	Actual
\$ 2831804	\$ 2 780 300	\$ 51 504	\$ 2,802,234
	Ψ 2,700,000		44,858
	2.780.300		2,757,376
1,880,983	1,877,650	(3,333)	1,872,515
004.047	000.050	4.007	004.004
•	•	•	884,861
22,238	20,700	1,538	12,690
926,855	923,350	3,505	897,551
385.680	379.232	(6.448)	353,439
		, ,	431,693
	- ,	,	
819,869	828,307	8,438	785,132
106,986	95,043	11,943	112,419
5.275	3.800	1,475	4,557
456			127
		· /	
5,731	4,300	1,431	4,684
112,717	99,343	13,374	117,103
_	-	-	
112 717	\$ 99.343	\$ 13.374	117,103
,	Ψ 00,040	Ψ 10,014	= 117,100
133,959			141,856
(115,000)			(125,000)
\$ 131,676			\$ 133,959
	904,617 22,238 926,855 385,680 434,189 819,869 106,986 5,275 456 5,731 112,717 - 112,717 133,959 (115,000)	Actual         Unaudited Budget           \$ 2,831,804 46,204         \$ 2,780,300           2,785,600 1,880,983         2,780,300           904,617 902,650 22,238         20,700           926,855 923,350         923,350           385,680 379,232 434,189 449,075         449,075           819,869 828,307         95,043           5,275 3,800 456 500         5,731 4,300           112,717 99,343            112,717 \$ 99,343            133,959 (115,000)         (115,000)	Actual         Unaudited Budget         Favorable (Unfavorable)           \$ 2,831,804 46,204         \$ 2,780,300         \$ 51,504 (46,204)           2,785,600 2,780,300 1,880,983         1,877,650         (3,333)           904,617 902,650 22,238         1,967 22,238         1,967 22,238           926,855 923,350 3,505         385,680 379,232 (6,448)         (6,448) 449,075 14,886           819,869 828,307 84,438         106,986 95,043 11,943           5,275 3,800 1,475 456 500 (44)         (44)           5,731 4,300 1,431         112,717 99,343 13,374

#### THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF SALES AND COST OF GOODS SOLD WOODY, INC.

						2019					
	Net Sales	_	eginning ventory	Р	urchases	Products Available for Sale	Ending nventory	G	Cost of soods Sold	Gross Profit	Percent of Sales
General Store	\$ 945,710	\$	96,905	\$	616,159	\$ 713,064	\$ 94,857	\$	618,207	\$ 327,503	34.63%
Service Center	1,839,890		343,239		1,213,643	1,556,882	294,106		1,262,776	577,114	31.37%
Total	\$ 2,785,600	\$	440,144	\$	1,829,802	\$ 2,269,946	\$ 388,963	\$	1,880,983	\$ 904,617	32.47%

					2018						
					Products						
	Net	Beginning			Available		Ending		Cost of	Gross	Percent
-	Sales	Inventory	Р	urchases	for Sale	lr	ventory	G	oods Sold	Profit	of Sales
General Store	\$ 969,690	\$ 100,383	\$	626,445	\$ 726,828	\$	96,905	\$	629,923	\$ 339,767	35.04%
Service Center	1,787,686	366,501		1,219,330	1,585,831		343,239		1,242,592	545,094	30.49%
Total	\$ 2,757,376	\$ 466,884	\$	1,845,775	\$ 2,312,659	\$	440,144	\$	1,872,515	\$ 884,861	32.09%

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF OTHER OPERATING REVENUE AND OPERATING EXPENSES COMPARED TO BUDGET WOODY, INC. - GENERAL STORE AND RESTAURANT

				2019				2018
			U	naudited		Favorable		
		Actual		Budget	(U	Infavorable)		Actual
Other operating revenue:								
Bank lease revenue	\$	10,400	\$	7,200	\$	3,200	\$	7,200
Concession stand and food vendor revenue	Ψ	4,650	Ψ	4,500	Ψ	150	Ψ	4,075
Concession stand and rood vendor revende		4,030		4,300		130		4,073
Total other operating revenue	\$	15,050	\$	11,700	\$	3,350	\$	11,275
Operating expenses:								
Payroll	\$	183,975	\$	188,000	\$	4,025	\$	161,687
Payroll taxes	*	24,830	Ψ	25,182	Ψ	352	Ψ	21,868
Professional fees - audit and other fees		4,018		4,400		382		4,517
Travel and gas		405		200		(205)		397
Equipment operations		26,646		18,000		(8,646)		24,324
Supplies		25,168		22,000		(3,168)		21,116
Uniforms		736		600		(136)		50
Meetings and conferences		311		400		89		
Public relations		658		1,000		342		1,401
Miscellaneous		158		300		142		941
Credit card fees		18,882		14,000		(4,882)		15,569
License and taxes		3,275		2,900		(375)		3,176
Dues and subscriptions		236		250		14		433
Telephone and utilities		70,753		67,500		(3,253)		67,234
General liability and work compensation insurance		21,871		28,500		6,629		27,054
Pension plan		3,758		6,000		2,242		3,672
Total operating expenses	\$	385,680	\$	379,232	\$	(6,448)	\$	353,439

#### THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES

#### SCHEDULES OF OTHER OPERATING REVENUE AND OPERATING EXPENSES COMPARED TO BUDGET WOODY, INC. - TRUE VALUE SERVICE CENTER

				2019				2018
			U	Inaudited	F	avorable		
		Actual		Budget	(Un	favorable)		Actual
Other operating revenue:								
Dividends net of market value adjustment	\$	7,188	\$	9,000	\$	(1,812)	\$	1,415
	*	.,	<u> </u>	-,,,,,		(1,01-)	<u> </u>	1,110
Total other operating revenue	\$	7,188	\$	9,000	\$	(1,812)	\$	1,415
Operating expenses:								
Payroll	\$	246,333	\$	258,500	\$	12,167	\$	245,180
Payroll taxes	•	26,338	Ψ	29,275	•	2,937	*	27,192
Professional fees - audit and other fees		4,018		4,400		382		4,517
Travel and gas		.,		450		450		432
Equipment and building maintenance		25,142		21,100		(4,042)		19,787
Supplies		3,060		4,500		1,440		3,299
Uniforms		752		1,000		248		488
Meetings and conferences		2,908		4,000		1,092		2,233
Public relations/advertising		3,051		5,250		2,199		5,620
Miscellaneous		(21)		300		321		11
Collection expense		,		50		50		
Credit card fees		21,295		22,000		705		22,797
License and taxes		2,844		2,200		(644)		2,191
Dues and subscriptions		2,342		2,000		(342)		1,985
Bad debts		1,682		250		(1,432)		280
Shipping expense		3,365		3,200		(165)		3,157
Telephone and utilities		14,001		15,600		1,599		13,560
General liability and work compensation								
insurance		55,587		54,000		(1,587)		57,388
Pension plan		8,487		7,500		(987)		8,655
Real estate tax expense		13,005		13,500		495		12,921
Total operating expenses	\$	434,189	\$	449,075	\$	14,886	\$	431,693

#### THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES BALANCE SHEETS

#### WOODHAVEN LAKES REALTY, INC.

March 31, 2019 and 2018

ASSETS		2019		2018
Cash on hand and in bank	\$	147,527	\$	202,538
Interest-bearing deposits in banks	Ψ	56,449	Ψ	55,779
Interest receivable		92		51
Total assets	\$	204,068	\$	258,368
LIADILITIES				
LIABILITIES				
Trade accounts payable	\$	3,874	\$	6,601
Accounts payable to parent company		9,009		13,368
Other accrued expenses		21,367		46,295
Total liabilities		34,250		66,264
STOCKHOLDER'S EQUITY				
Common stock, no par value, 100,000 shares				
authorized, 1,000 shares issued		1,000		1,000
Additional paid in capital		74,986		74,986
Retained earnings		93,832		116,118
Total stockholder's equity		169,818		192,104
Total liabilities and				
stockholder's equity	\$	204,068	\$	258,368

### THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF INCOME AND RETAINED EARNINGS COMPARED TO BUDGET WOODHAVEN LAKES REALTY, INC.

	2019						2018		
		Actual	_	naudited Budget		vorable vorable)	Actual		
Sales commissions	\$	225,132	\$	285,000	\$	(59,868) \$	295,254		
Less commissions paid		122,573		144,020		21,447	153,025		
Net sales commissions		102,559		140,980		(38,421)	142,229		
Other operating revenue		28,920		43,000		(14,080)	36,860		
Total revenue from operations		131,479		183,980		(52,501)	179,089		
Operating expenses		108,377		138,758		30,381	127,315		
Income from operations		23,102		45,222		(22,120)	51,774		
Other income:									
Interest		1,212		900		312	765		
Miscellaneous income				50		(50)	193		
Total other income		1,212		950		262	958		
Income before incomes taxes		24,314		46,172		(21,858)	52,732		
Provision for income tax expense		6,600		10,800		4,200	11,607		
Net Income		17,714	\$	35,372	\$	(17,658)	41,125		
Retained earnings, beginning of the year		116,118					104,993		
Dividend to parent company		(40,000)	-				(30,000)		
Retained earnings, end of year	\$	93,832	<u> </u>			\$	116,118		

# THE WOODHAVEN ASSOCIATION AND SUBSIDIARIES SCHEDULES OF OTHER OPERATING REVENUE AND OPERATING EXPENSES COMPARED TO BUDGET WOODHAVEN LAKES REALTY, INC.

				2019			2018	
	Actual		Unaudited Budget		Favorable (Unfavorable)			
							Actual	
Other operating revenue:								
Document fees	\$	28,920	\$	43,000	\$	(14,080)	\$	36,860
Document rees	Ψ	20,320	Ψ	43,000	Ψ	(14,000)	Ψ	30,000
Total other operating revenue	\$	28,920	\$	43,000	\$	(14,080)	\$	36,860
Operating expenses:	Φ.	00 000	•	07.440	•	0.4.000	•	70.040
Payroll	\$	62,839	\$	87,142	\$	24,303	\$	78,918
Payroll taxes		4,828		7,066		2,238		6,648
Professional fees		2,152		2,450		298		2,420
Travel and gas		297		500		203		
Repairs		2,502		2,300		(202)		2,218
License fees and taxes		451		400		(51)		856
Supplies		3,838		4,800		962		5,983
Meetings and conferences				750		750		429
Dues and publications		6,841		3,500		(3,341)		2,607
Postage		162		200		38		165
Advertising		7,542		8,250		708		8,951
Miscellaneous		2,281		700		(1,581)		1,593
Telephone and utilities		3,785		4,500		715		3,809
General liability and work compensation insurance		3,462		5,800		2,338		3,387
Pension plan		4,635		7,400		2,765		6,585
Real estate taxes		2,762		3,000		238		2,746
Total operating expenses	\$	108,377	\$	138,758	\$	30,381	\$	127,315